

LANHEE J. CHEN

434 Galvez Mall
Stanford, CA 94305-6010

EDUCATION

- 2000-2009 Harvard University, Faculty of Arts & Sciences, Department of Government
Ph.D. in Political Science conferred June 2009
A.M. in Political Science conferred June 2004
- 2004-2007 Harvard Law School
J.D. *cum laude* conferred June 2007
- 1995-1999 Harvard College
A.B. *magna cum laude* in Government conferred June 1999

RESEARCH AND ACADEMIC APPOINTMENTS

- 2013-Present David and Diane Steffy Fellow in American Public Policy Studies
Hoover Institution
Stanford University
- 2013-Present Lecturer in Public Policy, Public Policy Program
Stanford University
- 2014-Present Director of Domestic Policy Studies, Public Policy Program
Stanford University
- 2019-Present Affiliated Faculty, Center on Democracy, Development and the Rule of Law,
Freeman Spogli Institute for International Studies
Stanford University
- 2014-2019 Affiliate, Freeman Spogli Institute for International Studies
Stanford University
- 2017 William E. Simon Distinguished Visiting Professor
School of Public Policy
Pepperdine University
- 2014-2018 Lecturer in Law
Stanford Law School
- 2010-2011 Visiting Scholar, Institute of Governmental Studies
University of California, Berkeley
- 2003-2005 Teaching Fellow, Department of Government
Harvard University

RESEARCH INTERESTS

US Health Policy (particularly market-based reform; Medicare and Medicaid; health insurance; and interactions between payers and providers)
Comparative Health Policy (particularly Singapore and Taiwan)
Retirement Security Policy
Policy Formation and Implementation
Campaigns and Elections
US-China relations

PUBLICATIONS

- Church, Tom, Daniel L. Heil, and Lanhee J. Chen. 2020. "The Fiscal Effects of the Public Option." Washington, DC: Partnership for America's Health Care Future.
- Chen, Lanhee J. 2018. "Getting Ready for Health Reform 2020: Republicans' Options for Improving Upon the State Innovation Approach." *Health Affairs* 37 (November): 2076-2083.
- Weinberg, Micah and Lanhee J. Chen. 2017. *International Healthcare Systems and the US Health Reform Debate*. San Francisco, CA: Bay Area Economic Council Institute.
- Weinberg, Micah and Lanhee J. Chen. 2017. *A Pragmatic Approach to Medicaid Reform: Increasing Sustainability, and Value for Medical Spending*. San Francisco, CA: Bay Area Economic Council Institute.
- Antos, Joseph, James C. Capretta, Lanhee J. Chen, et al. 2015. *Improving Health and Health Care: An Agenda for Reform*. Washington, DC: American Enterprise Institute.
- Antos, Joseph, James C. Capretta, Lanhee J. Chen, et al. 2015. "A Contingency Plan for King v. Burwell and Related Cases." *American Enterprise Institute Economic Perspectives*. Washington, DC: American Enterprise Institute.
- Chen, Lanhee J. and Andrew Reeves. 2011. "Turning Out the Base or Appealing to the Periphery? An Analysis of County-Level Candidate Appearances in the 2008 Presidential Campaign." *American Politics Research* 39 (May): 534-556.
- Chen, Lanhee. 2010. "How Obamacare Burdens Already Strained State Budgets." *Heritage Foundation Backgrounder*. Washington, DC: The Heritage Foundation.
- Reeves, Andrew, Lanhee J. Chen, and Tiffany Nagano. 2004. "A Reassessment of 'The Methods behind the Madness: Presidential Electoral College Strategies, 1988-1996.'" *Journal of Politics* 66 (May): 616-620.
- Chen, Lanhee. 2003. "What Seniors Will Lose with a Universal Medicare Drug Entitlement." *Heritage Foundation Backgrounder*. Washington, DC: The Heritage Foundation.

TEACHING EXPERIENCE

Teaching evaluations available upon request

- Winter 2020 *Lecturer in Public Policy*, Public Policy 308, Stanford University
Title: “Political Analysis for Public Policymakers” (with Bruce C. Cain)
- Spring 2019 *Lecturer in Public Policy*, Public Policy 132/232, Stanford University
Title: “The Politics of Policymaking”
- Winter 2019 *Lecturer in Public Policy*, Public Policy 146/246, Stanford University
Title: “What the 2018 Elections Told Us and How They Help Us See How Campaigns Can Win in 2020” (with Bruce C. Cain and Benjamin L. Ginsberg)
- Fall 2018 *Lecturer in Public Policy*, Public Policy 308, Stanford University
Title: “Political Analysis for Public Policymakers” (with Bruce C. Cain)
- Winter 2018 *Lecturer in Law*, Law 7048, Stanford Law School
Title: “Legislation”
- Winter 2018 *Lecturer in Public Policy*, Public Policy 308, Stanford University
Title: “Political Analysis for Public Policymakers” (with Bruce C. Cain)
- Fall 2017 *William E. Simon Distinguished Visiting Professor*, MPP 647.01, Pepperdine University
Title: “Public Policymaking in Today’s Political Environment”
- Spring 2017 *Lecturer in Public Policy*, Public Policy 132/232, Stanford University
Title: “The Politics of Policymaking”
- Winter 2017 *Lecturer in Public Policy*, Public Policy 146/246, Stanford University
Title: “Policy, Politics, and the Presidency: Understanding the 2016 Campaign From Start to Finish” (with Bruce C. Cain, Benjamin L. Ginsberg, and Nate Persily)
- Winter 2017 *Lecturer in Public Policy*, Public Policy 308, Stanford University
Title: “Political Analysis for Public Policymakers” (with Bruce C. Cain)
- Spring 2016 *Lecturer in Public Policy*, Public Policy 132/232, Stanford University
Title: “The Politics of Policymaking”
- Fall 2015 *Lecturer in Public Policy*, Public Policy 308, Stanford University
Title: “Political Analysis for Public Policymakers” (with Bruce C. Cain)
- Spring 2015 *Lecturer in Law*, Law 319, Stanford Law School
Title: “Legislation”
- Winter 2015 *Lecturer in Public Policy*, Public Policy 146/246, Stanford University
Title: “Policy, Politics, and the Presidency: Understanding the 2016 Campaign From Start to Finish” (with Bruce C. Cain and Benjamin L. Ginsberg)
- Fall 2014 *Lecturer in Public Policy*, Public Policy 308, Stanford University

- Title: “Political Analysis for Public Policymakers” (with Bruce C. Cain)
- Spring 2014 *Lecturer in Public Policy*, Public Policy 132/232, Stanford University
Title: “The Politics of Policymaking”
- Winter 2014 *Lecturer in Law*, Law 319, Stanford Law School
Title: “Legislation”
- Fall 2013 *Lecturer in Public Policy*, Public Policy 308, Stanford University
Title: “Political Analysis for Public Policymakers” (with Tammy Frisby)
- Spring 2013 *Lecturer in Public Policy*, Public Policy 132/232, Stanford University
Title: “The Politics of Policymaking”
- Fall 2010 *Instructor*, Professional Fundamentals Lab
University of Southern California School of Policy, Planning and Development
- Fall 2005 *Teaching Fellow*, Government 97a, Harvard Faculty of Arts & Sciences
Title: “Tutorial—Sophomore Year: Constitutional Democracy in America”
Course Leaders: Profs. Harvey C. Mansfield and Eric Schickler
- Spring 2005 *Teaching Fellow*, Government 1341, Harvard Faculty of Arts & Sciences
Title: “Civil Liberties in America”
Course Leader: Prof. Jeffrey B. Abramson
- Fall 2004 *Teaching Fellow*, Government 1352, Harvard Faculty of Arts & Sciences
Title: “Campaigns and Elections”
Course Leader: Prof. D. Sunshine Hillygus
- Spring 2004 *Teaching Fellow*, Government 30, Harvard Faculty of Arts & Sciences
Title: “American Government: A New Perspective”
Course Leaders: Profs. Paul E. Peterson and Andrea L. Campbell
- Teaching Fellow*, Social Analysis 58, Harvard Faculty of Arts & Sciences
Title: “Representation, Equality, and Democracy”
Course Leader: Prof. Sidney H. Verba
- Fall 2003 *Teaching Fellow*, Government 1352, Harvard Faculty of Arts & Sciences
Title: “Campaigns and Elections”
Course Leader: Prof. D. Sunshine Hillygus
- Teaching Fellow*, Government 1540, Harvard Faculty of Arts & Sciences
Title: “The American Presidency”
Course Leader: Prof. Roger B. Porter
- Fall 2003 *Teaching Fellow*, Government 97a, Harvard Faculty of Arts & Sciences
Title: “Tutorial—Sophomore Year: Constitutional Democracy in America”
Course Leaders: Profs. Harvey C. Mansfield and Andrea L. Campbell

Spring 2003 *Teaching Fellow*, Social Analysis 58, Harvard Faculty of Arts & Sciences
Title: “Representation, Equality, and Democracy”
Course Leader: Prof. Sidney H. Verba

TEACHING INTERESTS

Policy Analysis, Formulation, and Communications
Health Policy
Federal Policymaking
California Politics and Policymaking
Campaigns and Elections
Legislation and Legislative Process

INVITED LECTURES, DISCUSSIONS, AND PRESENTATIONS (2016-PRESENT)

American Hospital Association Rural Health Care Leadership Conference, “Public Policy Update,”
February 4, 2020, Phoenix, AZ

Hoover Institution Director’s Luncheon, “Healthcare Policy and the 2020 Elections,” January 23,
2020, Naples, FL

Council of Chief Executives Annual Meeting, “Why the Health Care Wars Just Won’t End,”
September 23, 2019, Washington, DC

American Enterprise Institute, “After repeal and replace: The Fair Care Act and the 2020 campaign
plans,” September 10, 2019, Washington, DC

Aspen Ideas Health, “KHN’s ‘What the Health’ Podcast: The Politics of Health Care (Live Taping),”
June 22, 2019, Aspen, CO

AHIP’s Institute and Expo, “Looking Back, Looking Ahead: Health Reform 2020,” June 20, 2019,
Nashville, TN

Peter G. Peterson Foundation 2019 Fiscal Summit, “From One Generation to the Next: Our Fiscal
and Economic Legacy,” June 11, 2019, Washington, DC

E2 Summit, “Conversation on China with Senator Mitt Romney and Former Australian Prime
Minister Kevin Rudd,” June 7, 2019, Park City, UT

Hoover Institution Director’s Dinner, “Why the Health Care Wars Just Won’t End,” May 14, 2019,
Oklahoma City, OK

Adam Smith Society, Marshall School of Business, University of Southern California, “The Healthcare
Reform America Needs: Private Sector or Publicly Funded?” March 27, 2019, Los Angeles, CA

Hoover Institution Palm Beach Conference, “Why the Health Care Wars Just Won’t End,” March 20,
2019, Palm Beach, FL

Alliance for Health Policy, Bipartisan Health Policy Retreat, “What’s Ahead in Health Care?,” January 25, 2019, Washington, DC

China-Europe International Business School, “China-US Relations in the Current International Context,” December 17, 2018, Shanghai, China

Asia Society Hong Kong Center, “Looking Toward 2020: American Politics, Policymaking, and the Impact on Asia,” December 14, 2018, Hong Kong

The Century Foundation and Health Affairs, “Health Reform: From the Midterms to 2020,” November 16, 2018, Washington, DC

Hong Kong Forum, “U.S. Mid-term elections and U.S.-China Relations: Critical Junctures,” November 2, 2018, Hong Kong

UBS APAC Hedge Fund Leaders Conference 2018, “Navigating the US-China Trade War and Impending US Midterms,” November 1, 2018, Hong Kong

BVA Leadership Summit, “Will There Ever Be Peace in the Health Reform Wars?,” October 23, 2018, Sun Valley, ID

AHIP National Conference on Medicare, “Implications of the Midterm Elections Including Medicare for All,” October 15, 2018, Washington, DC

Hoover Institution Jackson Hole Conference, “The Perplexing Pathway Ahead of Real Health Reform,” August 10, 2018, Jackson Hole, WY

Pepperdine School of Public Policy, “Toward a Conservatism of Connection: Reclaiming the American Project,” June 28, 2018, Malibu, CA

Aspen Ideas Festival, Spotlight Health, “Health Reform: Where do Conservatives Go From Here?,” June 21, 2018, Aspen, CO

SuperReturn US East Conference, “Tax Reform and the Private Equity Industry,” June 19, 2018, Boston, MA

E2 Summit, “Foreign Policy and Geopolitical Discussion,” June 8, 2018, Park City, UT

Hong Kong Forum, “An Insider’s View: What the Trump Administration has done, what it means, and what’s happening next?,” May 30, 2018, Hong Kong

American Enterprise Institute, the Pacific Business Group on Health, and the USC-Brookings Schaeffer Initiative for Health Policy, “Fixing Health Care: Driving Value Through Smart Purchasing and Policy,” May 16, 2018, Washington, DC

Hoover Institution Spring Retreat, “The Perplexing Pathway Ahead for Real Health Reform,” April 23, 2018, Stanford, CA

Hoover Institution Directors' Dinner, "If at First You Don't Succeed...What's Next in the Battle Over Health Reform," March 27, 2018, Houston, TX

Esther B. O'Keefe Lecture Series, The Society of the Four Arts, "The Current State of Play in U.S. Healthcare," February 27, 2018, Palm Beach, FL

Insure the Uninsured Project, 22nd Annual Conference, "What the Evolving Federal Reform Landscape Means for California," February 6, 2018, Sacramento, CA (by video)

Hoover Institution Pasadena Conference, "If at First You Don't Succeed...What's Next in the Battle Over Health Reform," January 26, 2018, Pasadena, CA

America's Physician Groups, CAPG Colloquium 2017, "Healthcare Reform: The Saga Continues," November 10, 2017, Washington, DC

Envision Physician Services, Clinical Leadership Conference, "A Viewer's Guide to the Next Battles in Health Care Reform," October 27, 2017, Orlando, FL

California Association of Health Plans, Annual Conference, "A Viewer's Guide to the Next Battles in Health Care Reform," October 10, 2017, Huntington Beach, CA

AHIP National Conference on Medicaid, "The Politics of Medicaid Reform," September 28, 2017, Washington, DC

Hoover Institution Lake Tahoe Luncheon, "Washington Policy Update," September 6, 2017, Incline Village, NV

Hoover Institution Summer Board of Overseers Meeting, "A Viewer's Guide to the Next Battles in the Health Reform Wars," July 12, 2017, Stanford, CA

Aspen Ideas Festival, Spotlight Health, "Follow the Money: Investing in Health," June 23, 2017, Aspen, CO

Aspen Ideas Festival, Spotlight Health, "Whither Health Care Reform?," June 22, 2017, Aspen, CO

California Chamber of Commerce, 2017 Capitol Summit, May 31, 2017, Sacramento, CA

New Mexico Health Insurance Exchange, Board of Directors Meeting, "The Future of State Innovation in Healthcare Reform," May 19, 2017, Albuquerque, NM

Western Healthcare Leadership Academy, "Market-Based Health Reform After Obamacare: Dead on Arrival, Sick, or Alive and Well?," May 5, 2017, San Diego, CA

Hoover Institution Spring Retreat, "Market-Based Health Reform After Obamacare: Dead on Arrival, Sick, or Alive and Well?," April 24, 2017, Stanford, CA

Envision Healthcare 2017 Leadership Conference, “The Future of American Health Care Reform: The More Things Change, the More they Stay the Same,” April 19, 2017, Las Vegas, NV

Hoover Institution Wine Country Lunch, “Market-Based Health Reform After Obamacare: Dead on Arrival, Sick, or Alive and Well?,” April 5, 2017, Sonoma, CA

Hoover Institution Desert Conference, “The Future of Health Reform After Obamacare,” March 13, 2017, Indian Wells, CA

University of Southern California, Center for Health Journalism, California Fellowship Program, “The Future of Health Reform After Obamacare,” March 7, 2017, Los Angeles, CA

California Chamber of Commerce, Board of Directors Meeting, “Trump’s First 100 Days,” March 3, 2017, Half Moon Bay, CA

Financial Times Live, The Future of Healthcare Forum, “US Healthcare Transformation—What’s On the Horizon?,” February 28, 2017, New York, NY

Insure the Uninsured Project, 21st Annual Conference, “The Federal Challenge: ACA Repeal and Replace,” February 7, 2017, Sacramento, CA

America’s Health Insurance Plans, Executive Leadership Summit, “A Way Forward on Health Care,” February 3, 2017, Phoenix, AZ

340B Coalition 13th Annual Winter Conference, “Health Care Reform in a Post-ACA World,” February 2, 2017, San Francisco, CA

California Medical Association, Board of Directors Meeting, “What’s Next for the American Health Care System? Reform After the ACA,” January 21, 2017, San Diego, CA

UBS Greater China Conference, “US-China Relations--What 2017 Holds?,” January 10, 2017, Shanghai, China

Asian Pacific American Leadership Foundation, “Deconstructing the 2016 Vote,” January 6, 2017, Rancho Palos Verdes, CA

Prospect Foundation, “President-Elect Trump’s Policy Agenda and the Impact on US-Taiwan Relations,” December 5, 2016, Taipei, Taiwan

Hong Kong Forum, “The Voting Is Over, So What’s Next? America’s Policy Priorities in 2017 and Beyond,” December 2, 2016, Hong Kong

South East Asian Institutional Investment Forum, “Trump, Clinton, the New American Political Landscape and Its Impact on Geopolitics,” November 30, 2016, Singapore

Healthcare Services Group Special Event, “What Would You Do To Fix the Affordable Care Act?,” November 15, 2016, Los Angeles, CA

California Society of Healthcare Attorneys, 2016 CSHA Fall Seminar, “What’s Next for the Affordable Care Act?” November 11, 2016, Los Angeles, CA

Veritas Forum, 2016 Vanderbilt University College Forum, “Left, Right, or Undecided: A Bipartisan Conversation on Faith and Politics,” October 27, 2016, Nashville, TN

CEO Global Leaders Forum, “The Domestic Policy Environment After the 2016 Elections: The Road to More Gridlock, or a New Pathway to Productivity?” October 18, 2016, New York, NY

Arkansas Health Insurance Marketplace Board of Directors Meeting, “The Future of State Innovation Under the Affordable Care Act,” September 21, 2016, Little Rock, AR

2016 Western Leadership Conference, Blue Cross Blue Shield Association, “Health Care Policy and Politics in 2017,” September 14, 2016, Portland, OR

Hoover Institution Jackson Hole Conference, “Improving Health and Health Care After Obamacare,” August 3, 2016, Jackson Hole, WY

Bloomberg Politics Breakfast, “At the Table: The Economy and the 2016 US Election,” June 23, 2016, Washington, DC

Washington Policy Center Solutions Summit, “Improving Health and Health Care,” May 19, 2016, Bellevue, WA

ASU/GSV Summit, “Top of Mind: Why Is Education Not More Central to the American Political Discourse,” April 18, 2016, San Diego, CA

Committee of 100, Annual Summit, “Chinese-American Journeys: Lanhee Chen,” April 17, 2016, Beverly Hills, CA

California Society of Healthcare Attorneys, 2016 CSHA Annual Meeting & Spring Seminar, “Implementation of the ACA from a National Perspective: What’s Happened, and What’s to Come?” April 8, 2016, Monterey, CA

Hoover Institution, 2016 Orange County Director’s Dinner, “Election 2016: Policy, Politics, and Prognostications” (with Hugh Hewitt), April 7, 2016, Newport Beach, CA

National Comprehensive Cancer Network, 21st Annual Conference, “Emerging Issues in Oncology: Cancer Care in an Election Year,” April 1, 2016, Hollywood, FL

AcademyHealth, 2016 National Health Policy Conference, “Election 2016: What Are the Candidates Saying?” February 1, 2016, Washington, DC

Health Management Academy, 2016 Trustee Summit, “Entitlement Reform,” January 28, 2016, Phoenix, AZ

RECENT PUBLISHED OPINION AND EDITORIAL PIECES

Last Updated: March 1, 2020

Numerous commentaries for the Salem Radio Network available at: <http://townhallreview.com>, and pieces from my time as a columnist at *Bloomberg View* (2013-14), available at: <http://www.bloombergvie.com/contributors/lanhee-j-chen>

“The Myth of the ‘Moderate’ Public Option,” *The Wall Street Journal*, January 23, 2020

Would ‘Medicare for All’ Really Save Money?,” *POLITICO*, November 25, 2019

“General-election voters will not be pleased,” *The Washington Post Magazine*, November 12, 2019

“Three Obamacare Tweaks That Both Parties Can Love,” *POLITICO*, February 12, 2019 (with James C. Capretta)

“Trump is Delivering The Obamacare Savings That Obama Only Promised,” *Ozy*, December 10, 2018

“When Bigger Is Better,” *The Washington Times*, October 8, 2018

“Medicare Reforms Both Parties Can Live With,” *POLITICO*, September 12, 2018 (with James C. Capretta)

“Yes, There’s Hope for Health Care Reform,” *The New York Times*, August 31, 2018 (with James C. Capretta)

“Making Health Insurance Enrollment As Automatic As Possible (Part 2),” *Health Affairs Blog*, May 3, 2018 (with James C. Capretta and Stan Dorn)

“Making Health Insurance Enrollment As Automatic As Possible (Part 1),” *Health Affairs Blog*, May 2, 2018 (with James C. Capretta and Stan Dorn)

“Republicans Need a Nudge to Lower Health Costs,” *The New York Times*, February 12, 2018 (with James C. Capretta)

“New ObamaCare taxes are hitting millions where it hurts. It’s time to repeal them.” *Fox News*, January 11, 2018

“Generate better local data,” A Contribution to *POLITICO*’s Agenda 2020: One Smart Upstream Investment, *POLITICO Magazine*, January 10, 2018

“What Europe Gets About Cyber Threats that the U.S. Hasn’t — Yet,” *CNN*, October 30, 2017

“How Republicans Can Make a Deal on Health Care,” *The New York Times*, October 27, 2017

“Establish National Unity Week,” A Contribution to “Fix This Democracy—Now,” *The Washington Post Magazine*, October 26, 2017

“Republicans Get One Last Chance on ObamaCare Reform,” *The Wall Street Journal*, September 20, 2017

“The Sanders Single-Payer Plan is No Miracle Cure,” *The New York Times*, September 19, 2017 (with Micah Weinberg)

“How Republicans can fix Obamacare now,” *The Washington Post*, August 1, 2017 (with Tevi D. Troy)

“Health-Reform Principles That Can Cross Party Lines,” *The Wall Street Journal*, June 25, 2017 (with Ron Pollack)

“The Senate Should Build Auto-Enrollment Into Health Reform. Here’s How.,” *Health Affairs Blog*, June 5, 2017 (with James C. Capretta)

“For GOP, health care is a marathon,” *CNN*, May 31, 2017

“GOP Gets a Lesson in the 6th Better Work Out Its Kinks In Unified Government,” *CNN*, April 19, 2017

“How the GOP Could Nudge the Uninsured Toward Coverage,” *The Wall Street Journal*, April 18, 2017 (with James C. Capretta)

“One more good reason to repeal Obamacare. Now.,” *Fox News*, March 23, 2017

“A CBO Report that Conservatives can Get Behind,” *CNN*, March 13, 2017

“How Californians Could Benefit from ACA ‘Repeal and Replace’,” *Health Affairs Blog*, February 9, 2017 (with Micah Weinberg)

“How the GOP should approach replacing Obamacare,” *CNN*, February 7, 2017

“Trump wants health ‘insurance for everybody.’ Here’s how the GOP can make it happen.,” *The Washington Post*, February 2, 2017 (with Tevi D. Troy)

“Create a Cabinet of Governors,” *POLITICO Magazine*, January/February 2017

“The GOP’s ObamaCare Strategy Pays Off,” *The Wall Street Journal*, November 13, 2016 (with Tevi D. Troy)

“The Drug Pricing Conundrum Explained,” *Real Clear Health*, November 4, 2016

“Obamacare’s woes are a winning issue for the Republicans,” *CNN*, October 25, 2016

“Is Bill Clinton right about Obamacare?,” *CNN*, October 4, 2016

“The good, the bad, and the ugly about Trump’s economic plans,” *CNN*, September 16, 2016

- “How Trump can prep for the debate and win,” *CNN*, August 29, 2016
- “The Mystery of Jewish and Asian-American Democratic Loyalty,” *The Wall Street Journal*, June 15, 2016 (with Tevi D. Troy)
- “MACRA: The Quiet Health-Care Takeover,” *The Wall Street Journal*, May 31, 2016 (with James C. Capretta)
- “Can Trump or Cruz Expose Hillary Clinton on Foreign Policy?,” *Real Clear Politics*, April 10, 2016
- “Sending Nurses to Work with Poor Moms Helps Kids. So Why Don’t We Do More of It?,” *The Washington Post* (PostEverything) (with Topher Spiro)
- “How to Fix the Backlog of Disability Claims,” *POLITICO Magazine*, March 1, 2016 (with Henry Aaron)
- “Instead of ObamaCare: Giving Health Care Power to the People,” *The Wall Street Journal*, January 23, 2016 (with James C. Capretta)
- “Improving Health and Health Care: An Agenda for Reform,” *Health Affairs Blog*, December 9, 2015 (with Joseph Antos, James C. Capretta, et al.)
- “What goes wrong about plans to lower health costs,” *CNN*, September 13, 2015
- “Undoing the Unilateral Presidency,” *The Wall Street Journal*, August 31, 2015
- “GOP Candidates Must Offer Obamacare Alternative,” *Real Clear Politics*, July 29, 2015
- “Remember ‘Reconciliation’? The GOP Can Move an Agenda Without Democratic Support,” *National Review*, May 12, 2015 (with James C. Capretta)
- “Hillary Clinton: Three big, unanswered questions from Democrat’s campaign launch,” *FoxNews.com*, April 28, 2015
- “Why Not 50 Different Affordable Health-Care Plans?” *The Wall Street Journal*, March 12, 2015
- “King vs. Burwell: GOP should seize opportunity to tackle future of America’s health care,” *FoxNews.Com*, March 4, 2015
- “A Capsizing Disability-Insurance Program,” *The Wall Street Journal*, January 20, 2015
- “A More Rational Approach,” *Peregrine: American Immigration in the 21st Century*, The Hoover Institution, Issue 1401, 2014.
- “Lessons from the 1995 Strategy,” *The Weekly Standard*, December 1, 2014 (with James C. Capretta)
- “4 Rules for Replacing Obamacare,” *POLITICO Magazine*, October 16, 2014 (with James C. Capretta)

“The Other Stealthy ObamaCare Menace,” *The Wall Street Journal*, April 23, 2014 (with James C. Capretta)

“Nonessential,” *Foreign Policy*, October 2, 2013 (with Alex N. Wong)

“Opportunity for Immigration Reform, Yet Many Obstacles Remain,” *Advancing a Free Society Blog at the Hoover Institution*, August 13, 2013

“Bipartisan Health Reform that Works,” *POLITICO*, August 5, 2013 (with Topher Spiro)

“Immigration Reform: Tricky Issues Remain in the Battle Over Comprehensive Immigration Reform,” *Advancing a Free Society Blog at the Hoover Institution*, June 13, 2013

“Obama, GOP Need To Act Faster When They Agree,” *USA Today*, March 11, 2013 (with Michael O. Leavitt)

RELATED NON-ACADEMIC APPOINTMENTS AND EMPLOYMENT

- 2015- *Chair*, El Camino Hospital Board of Directors, Mountain View, CA
Serve as Chair of an eight-member Board of Directors responsible for the financial health and public accountability of an \$800 million not-for-profit and locally-controlled hospital system in the Silicon Valley. Provide oversight of management to ensure that policy decisions are carried out in a way that aligns with the institution’s mission and business strategy. Select officers, track compliance issues, and make policy decisions for the hospital. Second term expires July 2021.
- 2014-2018 *Member*, Social Security Advisory Board, Washington, DC
Appointed by President Barack Obama and unanimously confirmed by the United States Senate to serve as a Republican member of an independent, bipartisan panel that advises the President, Congress, and Commissioner of Social Security on matters related to the Social Security and Supplemental Security Income programs. Term expires September 2018.
- 2011-2012 *Policy Director*, Romney-Ryan 2012, Boston, MA
Served as Governor Mitt Romney’s chief policy adviser, a senior strategist on the campaign, and developed all of the campaign’s domestic and foreign policy. Worked with a variety of stakeholders including congressional leadership, industry and business interests, and policy experts to shape the campaign’s issues agenda. Served as a primary interface between the campaign and the transition team, and guided policy and strategy efforts at the Romney Readiness Project and for the transition. Managed a staff of 40, including policy development, congressional relations, and speechwriting divisions, as well as hundreds of outside policy advisers and counselors. Appeared regularly on national television to discuss the campaign’s policy agenda and relevant public policy issues. Named one of POLITICO’s “50 Politicos to Watch” in July 2012. Managed a staff of 40, including policy development, congressional relations, and speechwriting divisions.

- 2009-2010 *Deputy Campaign Manager and Policy Director*, Steve Poizner for Governor 2010, Sacramento, CA
Served as a senior campaign strategist and the chief policy adviser to California gubernatorial candidate. Oversaw the development of all campaign public policy positions. Helped to develop earned and paid media messaging. Directed the analysis of survey and research data provided by outside polling firm. Managed the campaign's direct voter contact and field operations.
- 2008-2009 *Associate Attorney*, Gibson, Dunn & Crutcher LLP, Los Angeles, CA
Represented clients in for-profit education, retail, and insurance industries, in a variety of civil litigation matters pending in both California and federal courts. Researched and drafted pleadings.
- 2008 *Senior Counselor to the Deputy Secretary*, U.S. Department of Health and Human Services, Washington, DC
Served as policy, political, and communications adviser to the #2 official at the agency. Provided counsel on a wide range of issues, from reducing the number of uninsured Americans to ending the counterfeiting of prescription drugs abroad..
- 2007-2008 *Domestic Policy Director*, Romney for President, Inc., Boston, MA
Managed all aspects of health, education, labor, and welfare policy for Governor Romney's first presidential campaign. Briefed and advised him on the development of positions on key domestic policy issues.
- 2004 *Domestic Policy Adviser*, Bush-Cheney '04, Arlington, VA
Provided health policy counsel to and conducted research on behalf of President Bush's reelection campaign. Authored policy papers, responses to candidate questionnaires, and opinion-editorials.

UNIVERSITY SERVICE

Selection Committee (2019-20), John Gardner Public Service Fellowship, Stanford University
Faculty Steering Committee, Haas Center for Public Service, Stanford University
Faculty Adviser, Adam Smith Society, Graduate School of Business, Stanford University

STUDENT ADVISING EXPERIENCE

- 2013- *Directed Reading Supervisor*, Public Policy Program, Stanford University
2004-2005 *Senior Honors Thesis Adviser*, Department of Government, Harvard University
2003-2005 *Non-Resident Tutor*, Adams House, Harvard University
2002-2003 *Concentration Adviser*, Department of Government, Harvard University

UNPUBLISHED MANUSCRIPTS

Reeves, Andrew, Dino P. Christenson, and Lanhee Chen. 2014. "Candidate Appearance Strategy in the 2012 Invisible Primary." Presented at the Annual Meeting of the American Political Science Association, Washington, DC. (August 31, 2014)

DISSERTATION

“Essays on Elections.” Advisers: Profs. Sidney H. Verba, Gary King, and D. Sunshine Hillygus

The dissertation includes three essays that explore how the electoral process impacts political actors and the decisions they make. The first essay assesses the relationship between a state’s system of judicial selection and substantive legal outcomes. It concludes that lower-court criminal convictions are most likely to be overturned in states with nonpartisan judicial elections and least likely to be overturned in states with partisan judicial elections. The second essay explores the impact of jurisprudential rules, as they relate to redistricting, on political elites at the grassroots. It demonstrates that these rules shaped the somewhat unorthodox mobilization strategy and tactics undertaken by an Asian American community-based organization in the months leading up to, and immediately following, a 1998 California legislative election. The final essay models county-level, swing state candidate appearances during the 2008 presidential campaign. It finds that the McCain and Obama campaigns pursued very different mobilization strategies—while the Republicans focused on tapping into their base constituencies, the Democrats pursued a strategy focused less on partisanship and more on the demographic characteristics of the counties they visited.

AWARDS AND GRANTS

Harvard College, John Harvard Scholar

Harvard College, Harvard College Scholar

Harvard College, Dean’s List

Harvard University, Thomas E. Upham Class of 1868 Scholarship

Harvard University, Derek Bok Center for Learning and Teaching, Certificate of Distinction in Teaching

Harvard University, Graduate School of Arts and Sciences, Summer Research Fellowship

The Heritage Foundation, Winnie Neubauer Visiting Fellowship in Health Policy Studies

OTHER PROFESSIONAL AFFILIATIONS AND BOARD MEMBERSHIPS

Visiting Thought Leader, China Europe International Business School, Shanghai, China

Senior Adviser and Inaugural Director, Aspen Economic Strategy Group, Aspen Institute

Member, National Advisory Committee, Democracy Fund

Member, California Health Care Reform Roundtable, Convergence Center for Policy Resolution

Member, Health Care Reform Roundtable, Convergence Center for Policy Resolution

Member, Economic Mobility Roundtable, Convergence Center for Policy Resolution

Director, Foundation for Research on Equal Opportunity (FREOPP)

Editorial Board Member, Salem Radio Network

Member, Committee of 100

Delegate and Initiatives Committee Member, California Republican Party

Advisory Board Member, Partnership for the Future of Medicare

Senior Counsel, Brunswick Group

Operating Partner, New Road Capital Partners

Senior Adviser, Marco Rubio for President (2015-16)

Senior Adviser on Policy, National Republican Senatorial Committee (2013-14, 2017-2018)

PROFESSIONAL MEMBERSHIPS

Member, State Bar of California

REFERENCES AVAILABLE UPON REQUEST