

Director's Message



From its origins in the twilight of the Cold War and the dawn of a transformative era marked by Japan's boom years and China's opening to the world, APARC has been guided by two principles. The first: the belief that nuanced understanding of and engagement with counterparts in Asia are vital to our future. The second: the pursuit of tackling questions with geopolitical and social import by bridging research, education, and policy outreach. These values are as crucial today, when striking economic growth and technological advancement across the Asia-Pacific are accompanied by shifting political winds and escalating threats to well-being, democracy, and global order.

The events of the past year brought into sharp relief the prescience of APARC's imperative to address the future of Asian nations and U.S.-Asia relations. From pressures on democratic norms and institutions to climate change impacts across Asia and from simmering U.S.-China tensions to the potential of soft power and drivers of innovation in the region, the APARC community produced research and teaching and worked with students, scholars, and professionals to analyze the obstacles before us and inform solutions and policy responses.

Above all, 2022 reminded us that our work has never been more relevant and the need

to continuously develop the interdisciplinary study of contemporary Asia more paramount. We are forging ahead with efforts to deepen our culture of diversity and inclusion, better serve young scholars and alumni, and launch new initiatives. The latter include a policy lab to address emergent challenges in Asia and an annual Trans-Pacific Sustainability Dialogue with the Ban Ki-moon Foundation for a Better Future and other collaborators to spur research and practice partnerships and empower young leaders to advance the United Nations 2030 Agenda for Sustainable Development.

None of this would have been possible without our faculty and staff, our students and alumni, and our donors, partners, and friends. This coming spring, we will mark APARC's 40th anniversary with a special multi-day event, which our team is hard at work preparing. I look forward to celebrating with our extended community the Center's accomplishments over the past four decades and envisioning the opportunities ahead of us. I hope you join us there and for many other events we have planned for the 2022–23 academic year.

Best wishes and thank you for your continued support and engagement.

Show on wood

Gi-Wook Shin, Director

OPPOSITE Officials from the South Korean Central Election Management

Facing Up to South Korea's Democratic Backsliding

South Korea was a guiding light for democracies in Asia from the late 1980s, but like in other states worldwide, Korean democracy is in troubled waters. APARC's recent volume, South Korea's Democracy in Crisis, is a collaborative effort to assess the status of Korean democracy and its implications for Korean society and politics.

Coedited by APARC and Korea Program Director Gi-Wook Shin and Yonsei University's Ho-Ki Kim, our last Koret Fellow, the book gathers experts who trace how illiberalism, populism, and polarization have eroded Korea's democratic norms, examine the unfolding of the country's 2022 presidential election against the backdrop of the Moon administration's challenging legacy, and offer insights to those who seek to restore and protect Korean democracy. APARC's June 2022 book launch seminar in Seoul received wide coverage in Korean media. stanford.io/3Ntmo2M

Following a contentious election, Korean president Yoon Suk-yeol must now bring together a deeply divided country facing domestic and geopolitical headwinds. Shin and the Korea Program provided extensive analysis and commentary on the election and the historic tasks ahead of the Yoon administration. stanford.io/3ILx8FV

Committee and election observers count votes cast in the presidential election on March 9, 2022, in Seoul, South Korea. Opposition candidate Yoon Suk-yeol (People Power Party) won with 48.56% of the vote. INSET A new book from Shorenstein APARC addresses the faltering state of South Korea's democracy.

"As the West grapples with its own crisis of democracy, there is heightened interest in whether South Korea—once an exemplar of democracy in East Asia-will be able to repair its democracy."

(2)

"The international community should recognize that the spontaneous revolt underway in Myanmar is not only a resistance front against the military but also a movement demanding dramatic social and political change." -SCOT MARCIEL

The Continuing Crisis in Myanmar

LEFT Anti-coup protesters sit behind makeshift shields featuring an image of military junta leader Min Aung Hliang in March 2021 in Yangon, Myanmar.

BELOW Burmese journalist Swe Win, editor-in-chief of *Myanmar Now* and recipient of the Shorenstein Journalism Award.

More than 18 months since Myanmar's military junta seized power in a coup, the people of Myanmar continue to suffer amid a multidimensional political, economic, and humanitarian crisis, as the military regime—facing challenges from multiple opposition groups—wages unrestrained warfare on its own public.

To advance toward a crisis resolution, members of the international community must rethink their approach and pursue bolder policies that increase the resistance movement's chance of success, argues **Scot Marciel**, the Oksenberg-Rohlen Fellow at APARC and former U.S. ambassador to Myanmar. In his writings, speaking engagements, and media appearances, Marciel explains why the only way for Myanmar to emerge from its plight is for the military to be forced out of power.

Stanford.io/3wsJL4F | stanford.io/3zvNjDX

APARC's Southeast Asia Program and Asia Health Policy Program also presented webinars featuring additional experts who examined the shifting contours of the civil conflict in Myanmar, the country's stressed health system, and the opportunities for recovery.

stanford.io/3HYWlx7



One victim of the coup has been Myanmar's independent press. "Every form of free speech is brutally suppressed. There is no space left for any freedom," says Burmese journalist **Swe Win**, editor-in-chief of the news outlet *Myanmar Now* and the recipient of APARC's 2021 **Shorenstein Journalism Award**. At the award program, he described Myanmar's post-coup assault on independent media groups and joined a discussion on the rise of digital authoritarianism and the geopolitical implications of the coup.

stanford.io/3PM88kz

Analyzing the Taiwan Flashpoint and U.S.-China Tensions in the Wake of the War in Ukraine

Five thousand miles apart, the bloody war in Ukraine and rising tensions in the Taiwan Strait are intersecting in complex and unpredictable ways. The connection between the two geopolitical conflicts took center stage at the 2022 Oksenberg Conference, which focused on the prospects for the newly bolstered Sino-Russian partnership in the aftermath of the war in Ukraine. stanford.io/3Q89qAu

China's military is watching Moscow's failures in Ukraine and learning lessons relevant to a Taiwan invasion, but President Xi Jinping's calculus on invading Taiwan is shaped primarily by domestic factors, according to Center Fellow Oriana Skylar Mastro, an expert on Chinese military and Asia security. stanford.io/3J7XeTF

Ultimately, Mastro argues, the question is when China would feel confident in its ability to win in a Taiwan contingency and whether the United States has the military capabilities needed to defend the island. Across multiple media, Mastro examines the implications of the Taiwan tensions for the U.S.-China great power competition and the dynamics underpinning cross-strait deterrence.

stanford.io/3QiqlH1 | stanford.io/3pGowp9

APARC continues to illuminate the competition between the two world powers with its fall 2022 webinar series that considers Asian perspectives on the U.S.-China competition.

> BELOW In October 2021 Oriana Skylar Mastro appeared on CNN's "GPS" with Fareed Zakaria to discuss the potential of mainland China invading Taiwan.

sciences, our scholars' policy-relevant research examines security, political, economic, and social issues affecting Asian nations and U.S.- Asia relations.

BELOW The China Program was part of a roundtable on climate action that produced a report with specific steps on accelerating decarbonization in China and the United States.



Research Highlights

Grounded in the social DEMONSTRATING HOW HEALTH WORKFORCES AFFECT HEALTH OUTCOMES Asia Health Policy Program Director Karen Eggleston and colleagues analyzed data from 191 World Health Organization member countries, providing empirical evidence that a higher density of skilled health workers was significantly associated with better levels of multiple health outcomes. The cross-country study underscores the urgency of strengthening the health workforce in the post-COVID era, especially in low- and lowermiddle-income countries that are tremendously off-track to meet 2030 health-related Sustainable Development Goals.

DEMYSTIFYING CHINA'S LOCAL GOVERNMENT DEBT CRISIS

Why has China allowed local government debt to amass with little direct intervention? The answer involves secretive financing institutions offered as guid pro quo to localities to sustain their incentive for local state-led growth and boost the nation's economic might, shows China Program Director Jean Oi. Her collaborative study unveils this "grand bargain" and reveals that the problem of local government debt echoes to the highest echelons of the Chinese state decision-makers. stanford.io/3ThBDxG

NEXT STEPS IN U.S.-CHINA CLIMATE COOPERATION

The future sustainability of the Earth depends on the coordinated actions of its two largest carbon polluters—the United States and China. APARC's China Program joined partners at Stanford and Peking University to convene a roundtable series on U.S.-China climate action collaboration. Their report synthesizes specific next steps to facilitate constructive cooperation in areas such as global sustainable finance, corporate climate pledges, and decarbonization in the energy, transportation, and industry sectors. stanford.io/3R4bPDu | stanford.io/3PVtfRw





stanford.io/3TfjoJb

SHORENSTEIN ASIA-PACIFIC RESEARCH CENTER 2021-22 RESEARCH PROPOSALS

APARC's annual research funding supported these projects:

- The Coronavirus Pandemic and Chronic Disease Control in Six Asian Health Systems: Foregone Care, Telehealth, Adherence, and Policy Adaptation Karen Eggleston
- Hiding in Plain Sight: How China Became a Great Power Oriana Skylar Mastro
- Qualitative Work to Understand Social and Bargaining Dynamics between Mothers-in-Law and Daughters-in-Law in Rural China, and Impact on Child Health Scott Rozelle
- Stanford Japan Pulse: Survey and Social Media Analysis on Public Opinions in Japan Kiyoteru Tsutsui





opposite Scot Marciel, the new Oksenberg-Rohlen Fellow, introduces Jose W. Fernandez, Under Secretary of State for Economic Growth, Energy, and the Environment, speaking at "A New Agenda for Indian Competitiveness," the South Asia Initiative's debut conference in May 2022.



Community Updates

STEPHEN KOTKIN APPOINTED SENIOR FELLOW

We are excited to welcome eminent scholar and public intellectual **Stephen Kotkin** as APARC's newest faculty member and senior fellow at the Freeman Spogli Institute for International Studies. A renowned historian of Russia-Eurasia, authoritarianism, and geopolitics, Kotkin holds a joint appointment as a senior fellow at the Hoover Institution. Previously he was the Birkelund Professor of History and International Affairs at Princeton University, a title he retains as emeritus. **stanford.io/3ewBCWM**

SCOT MARCIEL NAMED OKSENBERG-ROHLEN FELLOW

Congratulations to **Scot Marciel** on his appointment as the Oksenberg-Rohlen Fellow at FSI based within APARC. Much of Marciel's decades-long career in diplomacy and public policy has been focused on Southeast Asia. He served as U.S. ambassador to Myanmar, Indonesia, and for ASEAN affairs, among other roles. Most recently, he was a visiting scholar and practitioner fellow on Southeast Asia at APARC. stanford.io/3Sk9LZh

CHARLES CRABTREE JOINS JAPAN PROGRAM AS VISITING PROFESSOR

An assistant professor in the Department of Government at Dartmouth College, **Charles Crabtree** joined the Japan Program to research fairness in politics as applied to the study of repression, human rights, policing, and immigration. He also collaborated with APARC Deputy Director and Japan Program Director Kiyoteru Tsutsui on several forthcoming publications and seminars.

stanford.io/3Twb5co

SHORENSTEIN FELLOW MICHAEL ARMACOST RETIRES

In March 2022, we bid a fond farewell to **Michael Armacost**, who was a Shorenstein Fellow at
APARC and an active leader at the center for 20
years. Formerly, Armacost served as president
of the Brookings Institution and as U.S.
ambassador to Japan and the Philippines.
We are grateful for the many contributions
he made to APARC and Stanford and wish
him the very best in his retirement.

CLOCKWISE FROM TOP LEFT
Michael Armacost with APARC staff
and faculty at his retirement party,
Dec. 2021; with Dan Okimoto in 1995;
with Alejandro Toledo and Kantathi
Suphamongkhonin at the Asia
Pacific Leaders Forum in 2008; with
Japanese prime minister Shinzo Abe
(L) and Gi-Wook Shin in 2006.



CENTER BIDS FAREWELL TO THE LAST KORET FELLOW IN KOREAN STUDIES

During his residency as our final Koret Fellow in Korean Studies, Yonsei University sociologist **Ho-Ki Kim** conducted research on democracy in Korea. Together with Center and Korea Program Director Gi-Wook Shin, Kim is the coeditor of APARC's recent volume *South Korea's Democracy in Crisis.* stanford.io/3TxUC7s

From its inception in 2008, thanks to generous funding from the Koret Foundation, the Koret Fellowship brought leading professionals and scholars from Asia and the United States to Stanford to research contemporary Korean affairs. We are grateful to the Foundation for its long-term support and partnership.

stanford.io/3ee8nlg



The Foundation's funding enabled Koret Fellows to research contemporary Korea

CLOCKWISE FROM TOP LEFT Ambassador Robert King;

Ho-Ki Kim (R) at a democracy

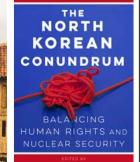
workshop in South Korea with Gi-Wook Shin; Ambassador Kathleen Stephens; Victor Cha. The Koret Foundation also funded conferences and workshops, which resulted in publications like *The North Korean Conundrum*.

at APARC.









APARC Welcomes New Staff Members

SHORENSTEIN
POSTDOCTORAL
FELLOWS ON
CONTEMPORARY ASIA

Ethnographer Mary-Collier Wilks unveils how distinct development narratives shape the dynamics of aid chains and international organizations' delivery of services in Southeast Asia. Wilks is now an assistant professor in the Department of Sociology at the University of North Carolina Wilmington. stanford.io/3LtvEkt



Diana Stanescu's research interests include international trade, regulation, and lobbying with a focus on Japan. During her fellowship at APARC, she examined how bureaucratic-interest group networks help firms obtain market access abroad, with evidence from trade and foreign direct investment in Japan.

stanford.io/3wlmsny

Enze Han, a University of Hong Kong political scientist, studies Southeast Asia's relations with China. Han argues for conceptualizing China as an unconventional great power whose diverse actors impact its regional influence.

stanford.io/3Mub3wK



Katy Imy, a University of North Texas historian of race, gender, and war in British colonial Asia, studies the roots of winning "hearts and minds" in war, specifically in Singapore and British Malaya.

stanford.io/3CTjWLf



LEE KONG CHIAN
NATIONAL UNIVERSITY
SINGAPORE-STANFORD
FELLOWS ON
SOUTHEAST ASIA



Kristian Kender China Program Associate Director stanford.io/3TmooM6



Irene Kyoung Korea Program Research Associate stanford.io/3QvCbNJ



Sallie Z. Lin China Program Coordinator stanford.io/3R9YREE

NEW ASSOCIATE DIRECTOR FOR PROGRAM AND POLICY

Dr. Cheryll Alipio, an economic and medical anthropologist, works with the Center director and faculty members to conceptualize and develop collaborative research projects. In this new leadership role at APARC, she is also involved in the strategic planning of research programs and policy outreach and provides guidance to our postdoctoral fellows and visiting scholars. stanford.io/3Rjx7gg



Join us on social media for events, news, and inspiration!









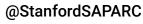
L TO R Denise Masumoto, Shorenstein APARC Manager of Corporate Relations; 2021–22 Global Affiliate Fellows Yusuke Mitsumori (Japan Patent Office), Masami Yamamoto (Ministry of Finance, Japan), Yuko Osaki (Ministry of Internal Affairs and Communications, Japan), and Masahiko Oishi (Asahi Shimbun Company).

GLOBAL AFFILIATES PROGRAM WELCOMES FELLOWS BACK TO STANFORD

After a hiatus due to the COVID-19 pandemic, we were delighted to welcome in person four visiting fellows to our Global Affiliates Program (GAP).

GAP is at the heart of APARC's commitment to further U.S.-Asia collaborations. For four decades, the program has hosted cohorts of qualified personnel nominated by our affiliate members, who send their talent to Stanford as visiting fellows for a year of research and enrichment. Fellows get involved in research and education activities at APARC and contribute to the intellectual exchange at the Center and the university at large.

We are grateful for the long-standing relationships with our affiliate organizations and looking forward to bringing the number of fellows we host back to pre-pandemic levels. We are thrilled to welcome eight Global Affiliate Fellows for the 2022–23 academic year! stanford.io/2lVjfa7





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Outreach, Engagement, and Education

KOREA PROGRAM'S 20TH ANNIVERSARY CONFERENCE SPOTLIGHTS NORTH KOREA'S GEOPOLITICS, SOUTH KOREA'S HALLYU

The Korea Program marked its 20th anniversary with a conference that drew robust audiences in person and online and focused on North Korea's geopolitics and South Korea's pop culture wave (*Hallyu*). The two-day event convened eminent leaders from academia, government, and the K-pop industry, including former United Nations Secretary-General Ban Ki-moon, SM Entertainment Founder and Chief Producer Soo-Man Lee, and global star SUHO, leader of K-pop group EXO. stanford.io/3wuriVp

APARC AND PROGRAM COLLOQUIA SERIES AND OTHER EVENTS

The Center and our core programs held multiple thematic webinar series, convening leading scholars, experts, and audiences from the United States and abroad to examine the most challenging issues affecting Asian nations. Throughout the year our programs also hosted a wide array of seminars, discussions, and public conversations. View the highlights below and explore our complete programming on our YouTube channel.

youtube.com/StanfordAPARC

Perfect Storm: Climate Change in Asia

APARC FALL 2021 SERIES bit.ly/3AozMyA

New Frontiers: Technology, Politics, and Society in the Asia-Pacific

APARC WINTER 2022 SERIES bit.ly/3PTAtpf

Negotiating Women's Rights and Gender Equality in Asia

APARC SPRING 2022 SERIES bit.ly/3wyqNd4

Aligning Incentives for Better Health and More Resilient Health Systems in Asia
ASIA HEALTH POLICY PROGRAM SERIES

stanford.io/3B5TfFx

The Future of China's Economy

CHINA PROGRAM SERIES stanford.io/3cCkn5V

The Future of Social Tech: U.S.-Japan Partnership in Advancing Technology and Innovation with Social Impact

JAPAN PROGRAM SERIES stanford.io/3AQhtU6

opposite The Korea Program's 20th anniversary was an occasion to focus on the state of the field of Korean Studies, and also a celebration of South Korea's amazing influence on global pop culture. In the audience, exo fans recorded suho's address at the conference.

INSET Former UN Secretary-General Ban Ki-Moon and SUHO pose for photos outside the event.



SOUTH ASIA INITIATIVE SETS FORTH A NEW AGENDA FOR INDIAN COMPETITIVENESS

The inaugural conference of our South Asia Initiative gathered academic researchers, policymakers, and technology industry leaders to create a community of interest around the importance of India as a key developer and user of emerging technologies. The discussion will help generate new pathways for U.S.-India cooperation nature of today's strategic competition.

JEAN OF ELECTED TO LEAD THE ASSOCIATION FOR **ASIAN STUDIES**

China Program Director Jean Oi was elected vice president of the Association for Asian Studies (AAS), an international organization dedicated to the advancement of scholarly study of Asia. Serving on a four-year AAS leadership ladder, Oi will become AAS president this coming March. "One of my most firmly held beliefs is that area on emerging technologies, better suited to the studies offer invaluable insights into trends and pressing problems that traditional disciplines stanford.io/3CB6gZc often miss," she says. stanford.io/31QyoJ8



OPPOSITE Jean Oi (second from left), shown with colleagues at the China Program's "State of the Field of Chinese Politics" conference in 2018, has been responsible for nurturing a generation of academics focusing on the political science of China. She will become AAS president in March 2023. ABOVE Shinzo Abe (L) speaking with Stanford president John Hennessy during the Japanese prime minister's visit in 2006.



COMMENTARY AND ANALYSIS: KIYOTERU TSUTSUI ON ABE'S LEGACY AND WHAT'S NEXT FOR JAPANESE POLITICS

Shinzo Abe was one of the most transformative political leaders in modern Japanese history, and his assassination will change Japanese politics, most immediately shaking up internal politics within the ruling Liberal Democratic Party, predicted Japan Program Director Kiyoteru Tsutsui. It is also a reminder for Japan, the United States, and others that we can never be too careful in working to preserve our democracy, Tsutsui says. stanford.io/3PTi8sm

SELECT APARC COURSES, 2021-22

Our scholars teach courses through multiple Stanford departments, and the Center often sponsors team-taught, multidisciplinary classes that prepare students for deeper interactions with the countries of the Asia-Pacific:

- Asia-Pacific Transformation Gi-Wook Shin
- Chinese Politics Jean Oi
- Formal Networks Xueguang Zhou
- Global Human Rights and Local Practices Kiyoteru Tsutsui
- Health and Healthcare Systems in East Asia Karen Eggleston
- International Security in a Changing World Oriana Skylar Mastro
- The Political Economy of China Andrew Walder
- Policy toward Northeast Asia Thomas Fingar

aparc.fsi.stanford.edu/education/courses **FULL LIST OF COURSES:**

Publications

THE COURTEOUS POWER

JAPAN AND SOUTHEAST ASIA IN THE INDO-PACIFIC ERA

John D. Ciorciari and Kiyoteru Tsutsui

Coedited by APARC Deputy Director and Japan Program Director Kiyoteru Tsutsui, in this volume leading scholars provide a nuanced view of Japan's engagement with Southeast Asian nations, examining the relationship from a variety of perspectives ranging from economic and political to cultural and technological.

Stanford.io/3ASKosh
UNIVERSITY OF MICHIGAN PRESS

HUMAN RIGHTS AND THE STATE

THE POWER OF IDEAS AND THE REALITY OF INTERNATIONAL POLITICS

Kiyoteru Tsutsui

Kiyoteru Tsutsui explores the paradox of the global expansion of human rights, considers how Japan has engaged with human rights principles, and examines how human rights ideas and institutions have transformed local politics worldwide. Tsutsui is the recipient of the 2022 Ishibashi Tanzan Award for this book.

stanford.io/3pfCUYT | stanford.io/3CAGFil IWANAMI SHOTEN

THE LOGIC OF GOVERNANCE IN CHINA

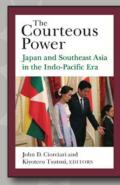
AN ORGANIZATIONAL APPROACH

Xueguang Zhou

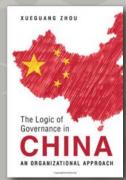
Drawing on more than a decade of fieldwork, this book develops a unified theoretical framework to explain how China's centralized political system maintains governance and how this process produces recognizable policy cycles that are obstacles to bureaucratic rationalization, professionalism, and the rule of law.

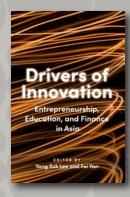
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CAMBRIDGE UNIVERSITY PRESS

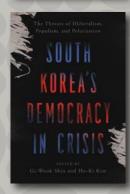












NEW PARTNERSHIP WITH ROWMAN & LITTLEFIELD

APARC recently launched a co-publishing partnership with the Rowman & Littlefield Publishing Group, Inc., a prominent publishing house with a record of providing global reach for a broad array of politics and policy-focused titles by leading think tanks and research organizations. Rowman & Littlefield now distributes, sells, and markets books published by APARC.

RECENT AND UPCOMING TITLES IN OUR APARC-PUBLISHED SERIES

DRIVERS OF INNOVATION

ENTREPRENEURSHIP, EDUCATION, AND FINANCE IN ASIA

Edited by Yong Suk Lee and Fei Yan

Many policymakers now recognize the role of entrepreneurship education and the importance of fostering financial institutions to promote innovation and entrepreneurship. In this volume, contributors explore policies conducive to accelerating innovation and developing a more entrepreneurial workforce in East Asia.

stanford.io/3nQPkoe

IMPERFECT PARTNERS

THE UNITED STATES AND SOUTHEAST ASIA

Scot Marciel

Drawing on his long career in the foreign service living in and working with the nations of Southeast Asia, Ambassador Scot Marciel offers insights into the policy process, the personalities, and pivotal domestic developments that have shaped the course of U.S.-Southeast Asian relations. stanford.io/3Ejylzq

SOUTH KOREA'S DEMOCRACY IN CRISIS

THE THREATS OF ILLIBERALISM, POPULISM, AND POLARIZATION

Edited by Gi-Wook Shin and Ho-Ki Kim

The contributors to this volume trace the sources of illiberalism in today's Korea and consider its effects on Korean foreign policy; examine how political polarization is plaguing Korea's party system, civil society, and the courts; and examine the roles of inequality, education, and social media in the country's democratic decline.

stanford.io/3Ntmo2M

(21)

Supporting Shorenstein APARC

Shorenstein APARC's achievements in promoting education, knowledge, and dialogue about topical issues pertinent to Asia and U.S.-Asia relations would not be possible without the partnership of our valued friends and supporters.

Together, we have accomplished a great deal. But we need your help to continue the momentum. Our mission has never been more urgent than today, as Asia plays an increasingly important role on the global stage and is critical to U.S. and international interests. We hope you join us.

FRIENDS OF SHORENSTEIN APARC Shorenstein APARC gratefully acknowledges the following benefactors for their support between September 1, 2021, and August 31, 2022.

\$5.000.000 AND ABOVE

Ministry of Foreign Affairs, Japan

\$100,000 TO \$500,000

Anonymous

\$50,000 TO \$100,000

Asahi Shimbun

Consulate-General of Japan in S.F.

D&C Think Tank

The Development Bank of Japan **Head & Shoulders Financial Group** Japan Patent Office

Ministry of Finance, Japan

\$10,000 TO \$50,000

The Korea Foundation Susan Koret

Ministry of Internal Affairs and Communications, Japan SMBC Global Foundation, Inc. **Euni and William Valentine**

\$100 TO \$10,000

Benevity Social Ventures Inc. Ms. Jennie Kim

HONOR ROLL: LIFETIME CONTRIBUTIONS TO SHORENSTEIN APARC Shorenstein APARC gratefully acknowledges those listed below for their support with contributions totaling \$100,000 or more since the inception of the Freeman Spogli Institute for International Studies, of which the Center is a part.

\$10,000,000 AND ABOVE

The Walter and Phyllis Shorenstein Foundation

\$1,000,000 AND ABOVE

Ministry of Finance, Japan

The Alfred P. Sloan Foundation Chang-Wong Chey Council for Better Corporate Citizenship Foundation Academia Platonica Henri Hiroyuki and Tomoye N. Takahashi The Industrial Technology Research Institute (ITRI), Taiwan Jeong H. and Cynthia Kim The Korea Foundation The Koret Foundation Chong-Moon Lee

Ministry of Foreign Affairs, Japan National University of Singapore The Pantech Group

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The Smith Richardson Foundation

Sumitomo Corporation, Japan Tong Yang Business Group

Jerry Yang and Akiko Yamazaki

\$500,000 TO \$1,000,000

The Academy of Korean Studies Asahi Shimbun, Japan Carnegie Corporation

Daniel (Wen Chi) Chen and Su-Sheng Hong Chen

The Development Bank of Japan

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Hana Financial Group

The Henry Luce Foundation

HyView Holdings Group Co., Ltd.

The Japan Foundation

Japan Patent Office

Kansai Electric Power Company, Japan

Komatsu Ltd.

Ministry of Economy, Trade, and

Industry, Japan

Mitsubishi Electric Corporation

Nippon Telegraph and Telephone (NTT),

Japan

HONOR ROLL: LIFETIME CONTRIBUTIONS TO SHORENSTEIN APARC (CONTINUED)

Reliance Industries Ltd., India Shizuoka Prefectural Government Taipei Economic and Cultural Office Tokyo Electric Power Company, Japan The U.S.-Japan Foundation

\$100,000 TO \$500,000

ANA Holdings, Inc. Anonymous Asian and Pacific Security Affairs Capital Group Companies Inc. Zia Chishti Cisco Systems, Inc.

The Cyrus Chung Ying Tang Foundation **D&C Think Tank**

The Ford Foundation Future Architect, Inc.

Future Corporation

The Hannah Oberman Trust

Barbara Hillman

India Technology Initiative

Industrial & Commercial Bank of China

The Japan Economic Foundation JX Nippon Mining & Metals Corporation Yumi and Yasunori Kaneko

Dr. Jeong H. Kim The Korea Central Daily

Korea International Trade Association

Kozo Keikaku Engineering, inc. Kumamoto Prefectural Government. Japan

Kyung Hee University, Korea

The Lee Foundation

Lehman Brothers Holdings, Inc.

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Toyobo Company Ltd. Euni and William Valentine

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GLOBAL AFFILIATES HONOR ROLL

10+ YEARS OF PARTICIPATION

Ministry of Finance (MOF), Japan

The Asia imperative: Get involved

Your support helps develop a global community of leaders in Asia research and policy, educate students about pressing Asia-Pacific issues, and strengthen U.S.-Asia cooperation.

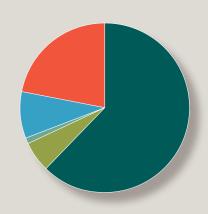
We offer multiple opportunities that match our partners' charitable giving priorities. For questions or to discuss your interest in making a gift to Shorenstein APARC, please contact Noa Ronkin, associate director for communications and external relations, at 650-724-5667, or noa.ronkin@stanford.edu. For information on joining the Center as a Global Affiliate, please contact Denise Masumoto, Global Affiliates program manager, at 650-725-2706, or masumoto@stanford.edu.

Gifts to Shorenstein APARC are tax-deductible under applicable rules. The Center and its parent organization, the Freeman Spogli Institute for International Studies, are part of Stanford University's tax-exempt status as a Section 501(c) (3) public charity.

Finances

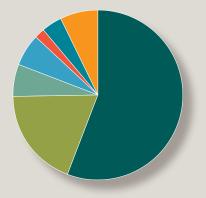
Shorenstein APARC's revenue and expenses for the fiscal year 2021–22:

REVENUE		
Endowment Payouts	\$2,768,128	63%
Gifts	275,178	6%
Grants	41,636	1%
Income	379,463	9%
Interdepartmental Unit (transfer in)	989,617	22%
Internal and External Department Support (transfer out)	(54,032)	-1%
Net Revenue	\$4,399,990	100%



EXPENSES

Operations, Materials & Services	344,445	7%
Research Materials and Other Research Expenses	17,962	<1%
Conferences, Workshops, and Research Travel	222,552	4%
Student Support	104,489	2%
Postdoctoral Scholars and Visiting Scholars	304,889	6%
Indirect Costs	298,629	6%
Fringe Benefits	947,039	19%
Faculty, Research, and Administrative Staff Salaries	\$2,809,580	56%



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mekongreview.com/cause-and-karma

Rod Searcey

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- (TOP) Rod Searcey; (BOTTOM, UPPER LEFT) Eric Briciers / US Mission Geneva (CC BY-ND 2.0); (BOTTOM, LOWER RIGHT) Courtesy FSI

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