Since the Revolution of Dignity, Ukraine has been scrutinized for its record on implementing reforms. However, in the past five years there have been many more success stories than in the history of Ukrainian independence prior to 2014. This panel will explore some of the most successful reforms in post-Maidan Ukraine, such as steps taken to improve economics and anti-corruption efforts.

Please join the discussion on Reforms Panel Moderated by former Ambassador Steven Pifer with the Minister of the Cabinet of Ministers of Ukraine Oleksandra Saenko, Member of the Ukrainian Parliament Mustafa Nayem and the Ukrainian Emerging Leader Fellows at Stanford – Natalia Mykolska, former Trade Representative of Ukraine and Oleksandra Ustinova, former Board Member of the Anti-Corruption Action Center in Ukraine.

Panelists will:

● Analyze the successes and failures of Ukraine’s reform agenda since 2014;
● Emphasize which sectors of reform will be most crucial after the elections;
● Consider how engagement with Western institutions will shape reform priorities.

Nataliya Mykolska
Ukrainian Emerging Leaders Program/Former Trade Representative-Deputy Minister in the Ministry of Economy and Trade

Nataliya Mykolska is the Trade Representative of Ukraine - Deputy Minister of Economic Development and Trade. In the government, Mykolska is responsible for developing and implementing consistent, predictable and efficient trade policy. She focuses on export strategy and promotion, building an effective system of state support for Ukrainian exports, free trade agreements, protecting Ukrainian trade interests in the World Trade Organization (WTO), dialogue with Ukrainian exporters, and removing trade barriers. Mykolska is the Vice-Chair of
the International Trade Council and the Intergovernmental Committee on International Trade.

In her position, Mykolska developed and adopted the first ever Export Strategy of Ukraine: Strategic Trade Development Roadmap of Ukraine for 2017-2021. She has concluded and launched free trade agreements with Canada and Israel, and initiated additional trade preferences by the EU. Due to her efforts, Ukraine has started actively using WTO mechanisms and procedures. Moreover, the Ministry initiated WTO proceedings against Russia in response to trade aggression. Mykolska established the Export Promotion Office at the Ministry to assist Ukrainian business, help them succeed on international markets and open new markets.

She has been recognized as the No. 1 International Trade lawyer by Ukrainian Law Firms, and was recommended by the International Who’s Who of Business Lawyers and the International Who's Who of Trade & Customs Lawyers.

**Mustafa Nayyem**  
*Member of Parliament, Leader of movement “Let's Do It Together” (DIYZNAMY)*

Before being elected to parliament, he was one of the leading journalists in Ukraine for more than ten years. As a journalist in his publications he conduct investigations about corruption in government agencies revealing.

He began his career as a journalist in late 2004 during the Orange Revolution, working as reporter correspondent and special correspondent of the policy department for newspaper "Kommersant" and «Ukrainska Pravda» - leading Ukrainian online newspaper founded by Georgiy Gongadze, who was killed and beheaded by Ukrainian secret services.

Using Facebook, Nayyem was one of the first activists to urge Ukrainians to gather on Independence Square in Kyiv to protest Viktor Yanukovych's decision to “pause” preparations for signing an association agreement with the European Union. His
summons to rally on Facebook on November 21, 2013 were the start of the Euromaidan protests which led to the overthrow of the Yanukovych government.

Mustafa Nayyem was elected to the Verkhovna Rada on the parliamentary elections of October 26, 2014. Mr. Nayyem is one of dozens of Euromaidan activists who entered into the government bodies trying to pivot from street politics into politics, where they hope to spearhead reform and turn Ukraine into a prosperous European state.

Nayyem is currently a member of the Committee of the Verkhovna Rada on issues of European integration in the 8th convocation of the Parliament and is a leader of the social-political movement “Diy z Namy” (Let’s do it Together).

Oleksandr Saienko
The Minister of the Cabinet of Ministers of Ukraine

Oleksandr Saienko is a Ukrainian statesman, one of the youngest politicians, and the youngest member of the current Cabinet. Within the Prime Minister's Government, he is responsible for the implementation of reform priority and coordination of work of the Secretariat of the Cabinet of Ministers of Ukraine. He heads the Reforms Delivery Office under the Prime Minister of Ukraine.

On April 26, 2017, the Cabinet appointed Oleksandr Saienko as Chairman of the Coordination Council for Public Administration Reform. He started the joint Ukraine-EU project on public administration reform in Ukraine according to SIGMA recommendations. Minister Saienko also is responsible for the implementation of e-governance in Ukraine.

He is also a co-chair of the Open Government Initiative. Ukraine has occupied 17th place in the updated Open Data Barometer for 2017. This ranking is compiled by the World Wide Web Foundation by the way of comparing data openness in the countries throughout the world. In the overall standings Ukraine is in the fourth place by dynamics of improvements since creation of ranking.
Minister Saienko has a huge working background. He worked as a Chief of Staff to the Speaker of the Parliament of Ukraine, was a Director of the School for Senior Civil Service of Ukraine, the Chair of the Center of adaptation of civil Service to the European standards at the Ukrainian Agency of Public Service. He has also obtained other high-profile positions in public service and in international organizations.

Oleksandra Ustinova
Ukrainian Emerging Leaders Fellow/Former Board Member of AntAc

Oleksandra Ustinova is the former head of communications and Anti-Corruption in HealthCare Projects at the Anti-Corruption Action Center (ANTAC), in Kyiv, Ukraine. ANTAC is one of the leading watchdog organizations on anti-corruption reform in Ukraine and was one of the founders of new anti-corruption institutions in Ukraine.

Serving as a communication and advocacy expert over the last 10 years, Ustinova has successfully advocated for more than 20 national laws. Among them are laws that established new anticorruption and investigative bodies, that now investigate more than 500 criminal cases against politicians including Members of Parliament, Ministers, heads of the Central Election Committee, and the head of the tax service. Ustinova was the first Secretary of the Civil Oversight Council of the National Anti-Corruption Bureau of Ukraine (NABU) - the first independent anti-corruption law enforcement institution in Ukraine. At ANTAC, Ustinova also managed the project “Anti-Corruption in Healthcare” and in 2015 advocated changes to the legislation so all medicine in Ukraine is procured via international organizations. As a result of this legislation, Ukraine has saved up to 40 percent of the state budget for medicine procurement each year.

Ustinova is an author and anchor of the investigative TV program called “Expensive Healthcare” on the TV-channel 24. She runs her own column on corruption in the Ukrainian healthcare system in one of the top media sites, Ukraïnska Pravda.
Moderator: Steven Pifer

Steven Pifer is a William J. Perry fellow at Stanford’s Freeman Spogli Institute for International Studies (FSI), where he is affiliated with FSI’s Center for International Security and Cooperation and Europe Center. He is also a nonresident senior fellow with the Brookings Institution.


A retired Foreign Service officer, Pifer’s more than 25 years with the State Department focused on U.S. relations with the former Soviet Union and Europe, as well as arms control and security issues. He served as deputy assistant secretary of state in the Bureau of European and Eurasian Affairs with responsibilities for Russia and Ukraine (2001-2004), ambassador to Ukraine (1998-2000), and special assistant to the president and senior director for Russia, Ukraine and Eurasia on the National Security Council (1996-1997). In addition to Ukraine, he served at the U.S. embassies in Warsaw, Moscow and London as well as with the U.S. delegation to the negotiation on intermediate-range nuclear forces in Geneva.