

CURRICULUM VITAE
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Colonel, U.S. Army
Senior Service College Fellow

a. Contact Information:

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b. Academic Background:

Columbia University, New York, NY

Doctor of Philosophy, May 2002. International Relations and American Politics
Master of Philosophy, Feb. 2000. International Relations and American Politics.
Master of International Affairs, May 1999. International Security Policy and Latin America.
Certificate of the Institute of Latin American and Iberian Studies, May 1999.

United States Military Academy, West Point, NY

Bachelor of Science, 1990. No Major

c. Professional Experience:

2009-2011: National Security Council, Executive Office of the President, Washington, D.C.

Director for Iraq – Planned, directed, and coordinated the development of policies relating to Iraq, with an emphasis on current military operations. Assisted the President’s National Security Advisor and Deputy National Security Advisor in developing and advancing U.S. policies and objectives toward Iraq. Supported the Vice President in his lead role on Iraq, to include assisting in preparation for monthly Principals Committee meetings on Iraq. Provided weekly written updates on Iraq to the President and prepared senior National Security Council officials for meetings involving U.S. cabinet officers, foreign dignitaries, and members of Congress concerning Iraq issues. Synthesized the views of various executive branch agencies to develop comprehensive and coherent Iraq policy recommendations to senior NSC policy-makers.

2008-2009: The Joint Staff, Chairman’s Action Group, Washington, D.C.

Special Assistant to the Chairman of the Joint Chiefs of Staff – Served as member of special actions branch responsible for providing strategic support and alternative viewpoints to the senior uniformed military advisor to the President and Secretary of Defense. Developed and briefed to the Joint Chiefs of Staff the Transition of Administration strategy, coordinated transition efforts with the Services and combatant commands, and helped guide the establishment of the Chairman’s permanent transition team headed by a general officer. Drafted written testimony before Congress and supported testimony preparations. Conducted outreach to significant think tanks in Washington and worked on other special strategically and operationally relevant projects as required to support the Chairman.

2007-2008: Multinational Force, Baghdad, Iraq

Deputy Director of the Commanding General's Initiatives Group (CIG) – Served during ‘the Surge’ as deputy of a special actions branch that facilitated daily production of the Commanding General’s informational requirements, developed future concepts, and analyzed topical issues. Oversaw production of the Commanding General’s speeches, briefings, presentations, articles for publication, and testimony.

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Assisted the Commanding General in maintaining effective communication with key military, civilian, and governmental agencies to include subordinate commands, the US Embassy-Iraq, U.S. Central Command, the Joint Staff, the Office of the Secretary of Defense, the National Security Council, the Congress, Coalition governments, the Media, and the senior leaders of the Government of Iraq. Served as CIG Director and Executive Officer to Commanding General during discrete periods.

2005-2007: The Joint Staff, Directorate of Strategic Plans and Policy, Washington, D.C.

Strategic Planner – Provided intellectual underpinning of Joint Strategy Review and Chairman's Annual Risk Assessment to Congress in 2006. Assisted in preparing strategic documents and provide briefings and recommendations to the Chairman, Joint Chiefs of Staff in development of the National Military Strategy and CJCS annual Reports to Congress. Represented the Joint Staff J-5 as member of Department of State's Coordinator for Reconstruction and Stabilization Operations sub-Principal's Coordinating Committees. Led planning and conduct of a three day interagency seminar at the National Defense University to develop a common set of strategic capabilities and planning skills.

2004-2005: Multinational Security Transition Command & NATO Training Mission, Baghdad, Iraq

Executive Officer to the Commanding General – Facilitated the daily operational, informational, and personal events of the Commanding General in support of the mission to organize, train, and equip over 344,000 Iraqi security forces. Attended meetings between the Commander and key Iraqi, U.S., and Coalition officials. Prepared Commander's talking points, speeches, briefings, and presentations. Supervised Commander travel and participation in high level meetings, official visits, conferences, and ceremonies. Assisted Commander in maintaining effective communication with the Iraqi Interim Government, the U.S. Embassy-Baghdad, Multinational Force-Iraq, U.S. Central Command, the Joint Staff, the Department of Defense, Congress, NATO, and the United Nations.

2002-2004: U.S. Southern Command, Miami, Florida

Special Assistant to the Combatant Commander - Facilitated the daily events of the Commander, United States Southern Command. Prepared Commander's speeches, Congressional testimonies, briefings, presentations and articles for publication. Coordinated Commander's travel and participation in conferences, high level meetings, official visits, and ceremonies. Planned and executed Commander hosted conferences with Latin American and Haitian academic, media, and policy experts. Developed and executed Commander's strategic planning offsite conference. Coordinated Commander's community and academic outreach programs. Attended meetings between the Commander and key officials in Colombia, Haiti, Ecuador, Guantanamo, Miami, and Washington D.C.

Joint Program Analyst and Vice Director of Programs and Resources – As program analyst oversaw, development and resourcing of Theater Security Cooperation activities of more than \$200 million annually. As vice director supervised Programs and Resources staff section charged with resourcing over \$1 Billion in counter-drug and non-counterdrug programs annually.

1999 - 2002: Department of Social Sciences, West Point, New York

Instructor and later Assistant Professor of Political Science - Taught four sections of the core international relations course to 64 cadets for two years. Taught the equivalent core course for American Politics in Fall 2000, the honors level advanced international relations course in 2001, and the Latin American Politics course in 2002.

1995-1997: Ranger Training Brigade, Fort Benning, Georgia

Company Commander – Commanded an Airborne Ranger training company responsible for training over 1,000 Rangers a year in a wide variety of stressful, demanding high risk conditions. Supervised thirty cadre members and maintained property in excess of \$300,000 in value. Trained Rangers to challenging and

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objective standards in physical training, combatives, survival, land navigation, parachute and heliborne insertions, patrolling, demolitions, and squad and platoon sized combat operations.

Brigade Personnel Officer – Adjutant for the Ranger Training Brigade consisting of four geographically dispersed battalions with over 600 military and civilian personnel. Responsible for personnel management, administration, and law and order. Oversaw an eight person administrative center.

1991-1994: 101st Airborne Division (Air Assault), Fort Campbell, Kentucky

Battalion Logistics Officer – Logistics officer for a 683 man air assault infantry battalion with the mission to deploy worldwide within 18 hours of notice. Managed the battalion budget of over \$315 thousand. Maintained accountability and readiness of all organizational and installation property valued at \$27 million.

Support Platoon Leader – Responsible for the resupply of an air assault battalion with ammunition, fuel, food and all other needed supplies. Supervised a 20 man support platoon and 19 cooks. Supervised a dining facility that fed over 500 people per day. Maintained 14 vehicles and \$2 million of equipment.

Anti-armor Platoon Leader – Responsible for an air assault TOW platoon of 17 men and 6 vehicles worth \$1.5 million. Trained for and led subordinates in simulated combat operations at the National Training Center in California. Trained subordinate leaders and provided general support to the battalion.

Rifle Platoon Leader – Leader of a 39 man air assault infantry platoon. Selected as one of 27 platoons to augment the 1st Ranger Battalion at the Jungle Warfare School in Fort Sherman, Panama. Secured remote sites and conducted patrols in Honduras while assigned to Joint Task Force-Bravo.

d. Scholarly Publications/Conferences:

“Defense Policy and Doctrinal Insulation.” *Public Administration and Management*, Volume Ten, Number 2 (2005): 29-73. Accessible at: <http://www.pamij.com/index.html>

“Serving Two Masters: Doctrinal Evolution in the 20th Century U.S. Army,” unpublished dissertation, Columbia University, 2002. Advisors: Robert Jervis and Richard Betts

Executive Secretary of the USMA Senior Conference XXXIX “U.S. Special Operations Forces in the 21st Century: Training and Educating for New Roles and Missions,” West Point, New York, June 2002.

Presented a paper, “Serving Two Masters,” as a panelist at the International Studies Association Conference, New Orleans, Louisiana, March 2002.

“Should I Stay or Should I Go? The Post-Cold War U.S. Army Personnel Dilemma” *Journal of Public and International Affairs* Volume 9/Spring 1998, published by the Association of Professional Schools of International Affairs (APSIA) and the Woodrow Wilson School of Public and International Affairs, Princeton University.

Book Review of Allan S. Krass *The United States and Arms Control: The Challenge of Leadership* in *Journal of International Affairs*, Volume 51: Issue 2, 1998, The School of International and Public Affairs, Columbia University.

Edited Latin American and North American publications and served as discussant for West Point's Student Conference on U.S. Affairs in 1999 and 2000.

e. Military Awards:

Defense Superior Service Medal, Legion of Merit, Bronze Star Medal, Defense Meritorious Service Medal (3), Meritorious Service Medal (2), Joint Service Commendation Medal, Army Commendation Medal (2),

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Joint Service Achievement Medal, Army Achievement Medal (4), National Defense Service Medal (2), Iraq Campaign Medal, Global War on Terrorism Expeditionary Medal, Global War on Terrorism Service Medal, Army Service Ribbon, Overseas Service Ribbon (2), NATO Medal, Combat Action Badge, Ranger Tab, Master Parachutist Badge, Expert Infantryman Badge, Air Assault Badge, Presidential Service Badge, Joint Chiefs of Staff Identification Badge

f. Other

Language Proficiency:

Spanish and Portuguese: Read satisfactorily, limited speaking proficiency.

Membership in Professional Societies:

Council on Foreign Relations
Association of the United States Army
Association of Graduates (West Point)

Miscellaneous Activities/Hobbies:

Golf/Running/Fitness
Little League Baseball Assistant Coach